



Financial Results Release Full Year 2023

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19 September 2023



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Final Ordinary Dividend

21c

Per share

Final Special Dividend

9c

Per share

Total Shareholder Returns¹

\$2.29



22% Decrease (\$2.92 FY22)

NPAT

\$1,087M

11% Increase

Underlying EBITDA² (before non-regular items)

\$1,747M



Total Tonnes Sold

7.6Mt

14% Decrease

Safety - TRIFR³

2.12

V

19% Improvement

Full Year Results 2023

Chief Executive Officer

Highlights

Robert Bishop

^{1.} Net shareholder Returns based on gross dividends reinvested per share

^{2.} Underlying Earnings before Interest, Tax and Depreciation and Amortisation (EBITDA) and Profit before Tax and Non-Regular Items are non-IFRS measures. This non-IFRS information has not been audited by Defoitte.

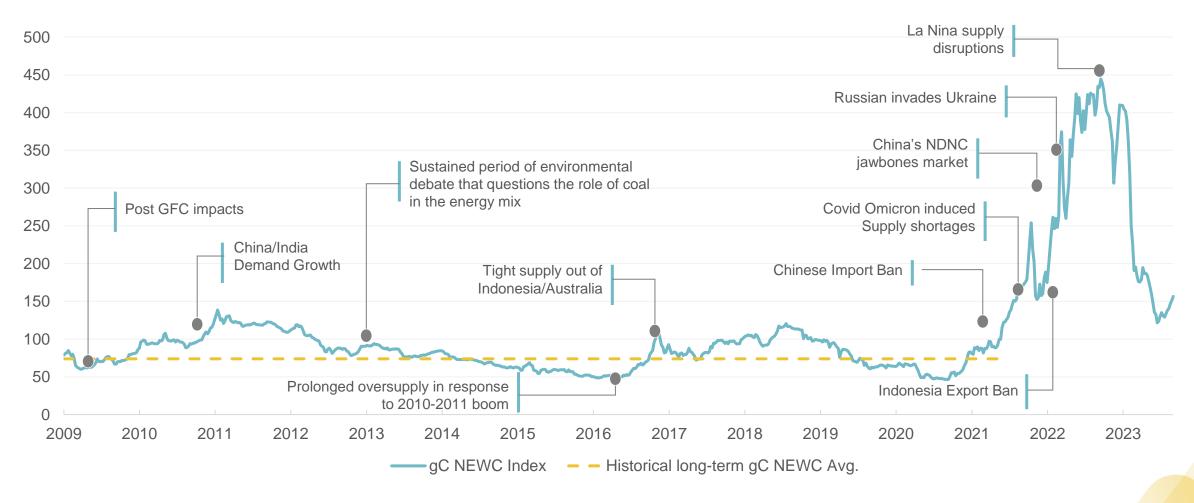
hese slides should be read in conjunction with the Annual Financial Report



Shifting market dynamics creating price volatility but pricing outlook remains above historical long-term average



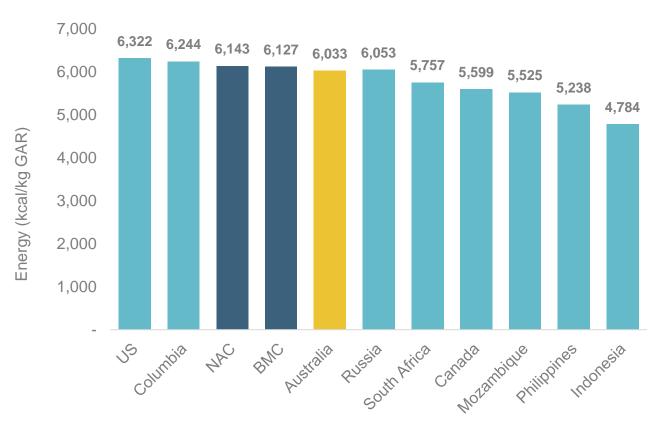
gC NEWC Index (US\$/t)



Returns supported by low cost, high quality assets that will be critical for the transition to a decarbonised economy



Seaborne Thermal Coal Energy by Country 2022



Source: Commodity Insights 2023 dataset New Hope Estimates for own assets life of mine GAR represents 'Gross As Received' basis Australian thermal coal has a higher rank and higher delivered energy enabling less coal to be burnt per kilowatt-hour (kWh)

For key customers to meet emissions targets, they will require a greater proportion of Australian thermal coal

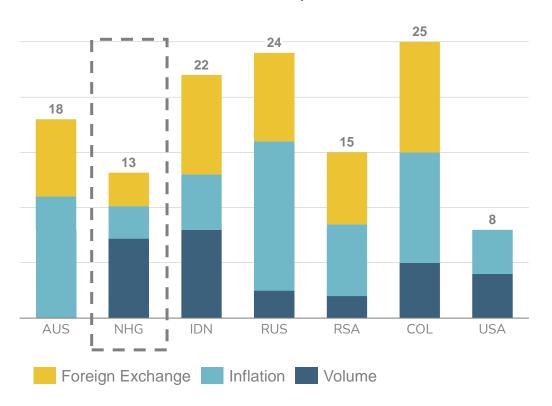
Australia provides 64% of the >6000kcal Seaborne thermal coal, excluding Russia

Australia, a reliable producer, is in a key position to benefit from the transition to a lower emission global economy

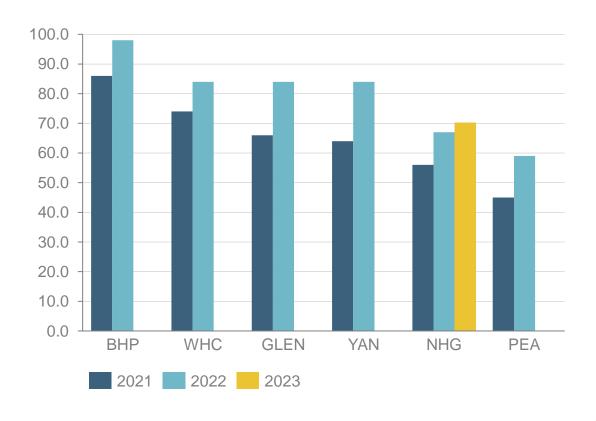
Australia at risk of losing global competitive advantage with additional cost imposts and inflationary impacts



Cost Increases for Coal Producers (US\$/t) (2021 – 2022) 2021 – US\$100/t



Unit Costs of key Australian Producers (AU\$/t)



Source: Commodity Insights 2023 dataset

Source: Commodity Insights 2023 dataset

NSW Coal Operations – Bengalla¹



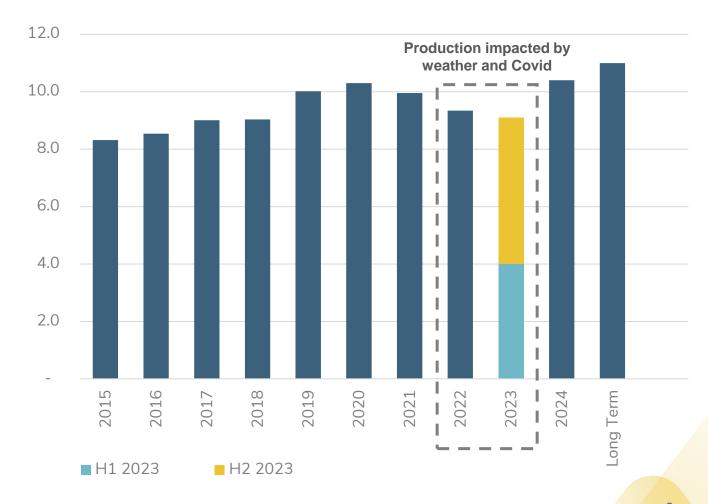
Flagship asset delivering near-term growth, improved coal quality and consistent low cost

Productivity improvements in second half, following adverse weather during the first half

Disciplined cost control providing resilience amid price volatility, supporting margins

Strong safety and risk management practices contributing to consistent performance

Historical and Forecast Coal Production (Mtpa)¹



^{1.} Numbers represent 100%. New Hope interest is 80%.

Bengalla Growth Project¹



Production ramp up to 13.4Mtpa ROM by September 2024

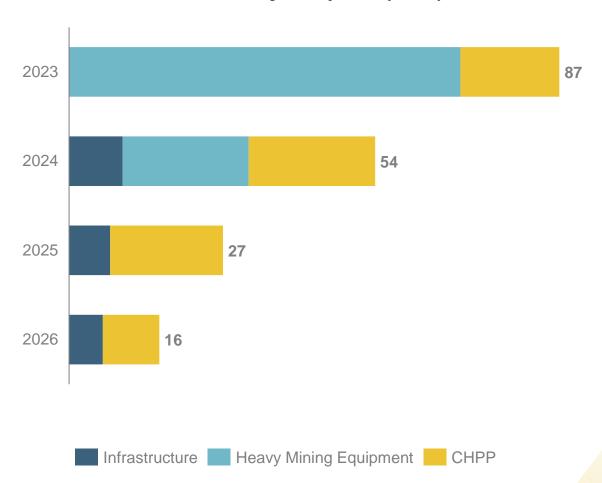
Growth fleet increasing waste production and saleable production

\$200 million investment funded through operating cash flows over 2023 – 2026 financial year

Product quality uplifts through CHPP upgrade to reduce moisture and uplift calorific value

Additional 135 employees supporting production ramp up

Growth Project Spend (A\$m)



^{1.} Numbers represent 100%. New Hope interest is 80%.

QLD Coal Operations - New Acland Stage 3



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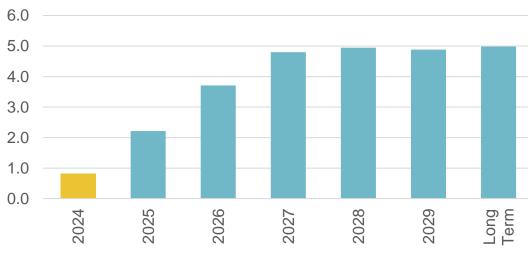
First coal sale in 2024 financial year and ramping up to deliver 5.0Mtpa by 2027 financial year

Low capital investment of \$459m over three financial years funded by operational cash flows

Utilising existing infrastructure and supply chain capacity, keeping project risk minimised

Local community benefits both through employment opportunities and local supplier engagement

Forecast Coal Production (Mtpa)



New Acland – Project Capital	2024	2025	2026
Lagoon Creek Crossing			
Rail			
Water / Environmental Dams			
Grade Separated Crossing			
Jondaryan Sabine Road			
Jondaryan Muldu Road			
Materials Handling Facility			
Train Loadout Facility			

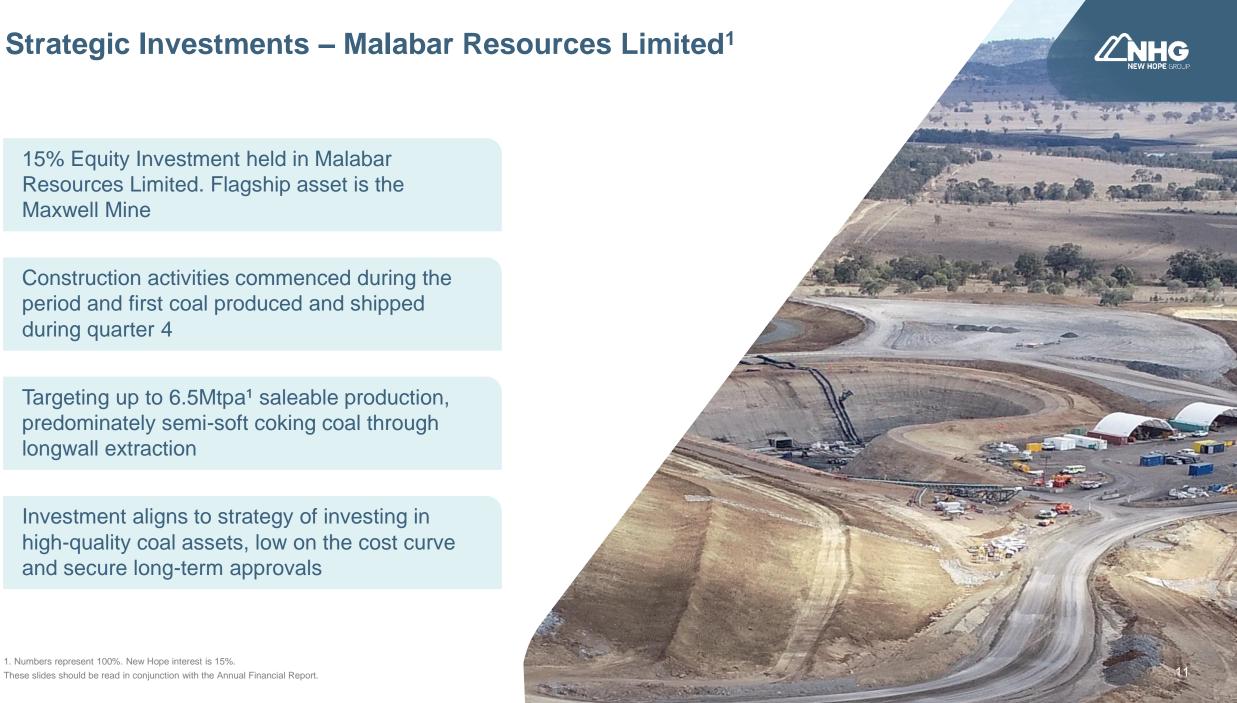
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15% Equity Investment held in Malabar Resources Limited. Flagship asset is the Maxwell Mine

Construction activities commenced during the period and first coal produced and shipped during quarter 4

Targeting up to 6.5Mtpa¹ saleable production, predominately semi-soft coking coal through longwall extraction

Investment aligns to strategy of investing in high-quality coal assets, low on the cost curve and secure long-term approvals



^{1.} Numbers represent 100%. New Hope interest is 15%.



Financial highlights







Realised Price (\$AUD)

\$346.73/t ^

23% Increase

Total Revenue

\$2,754M ^

8% Increase

Operational cash flow

\$1,525M ^

34% Increase

Share Price¹

\$6.22

42% Increase

Government Contributions Paid

\$814.2M ^

232% Increase

Net Cash²

\$731M

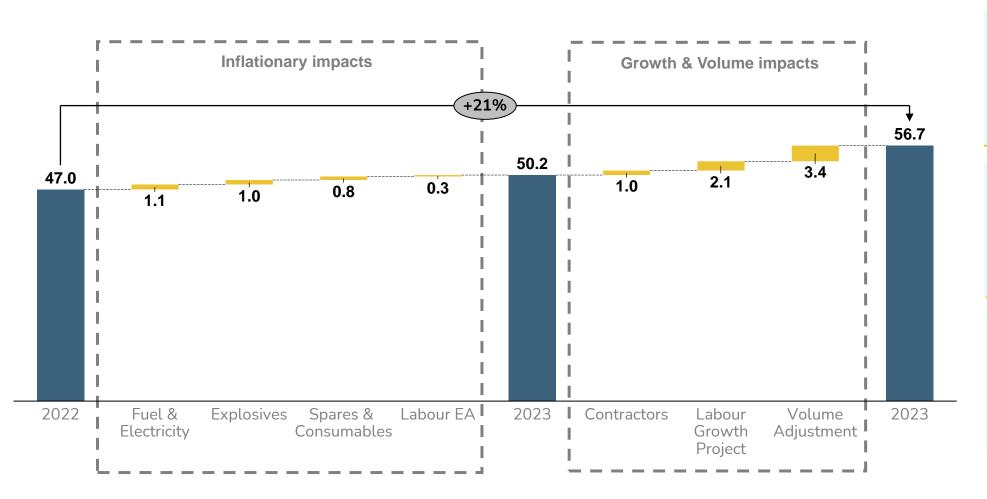
39% Increase

^{1.} Closing share price 15 September 2023

^{2.} Net Cash comparative includes Unsecured Convertible Notes Debt, but excludes lease liabilities accounted for under AASB16 These slides should be read in conjunction with the Annual Financial Report.

Site cash costs (A\$/Sales t) increase due to inflationary pressures and temporary weather and project costs on volumes





Site cash cost

\$56.7/t



21% Increase

Inflationary impacts

\$3.2/t

33% contribution to site cash cost increase

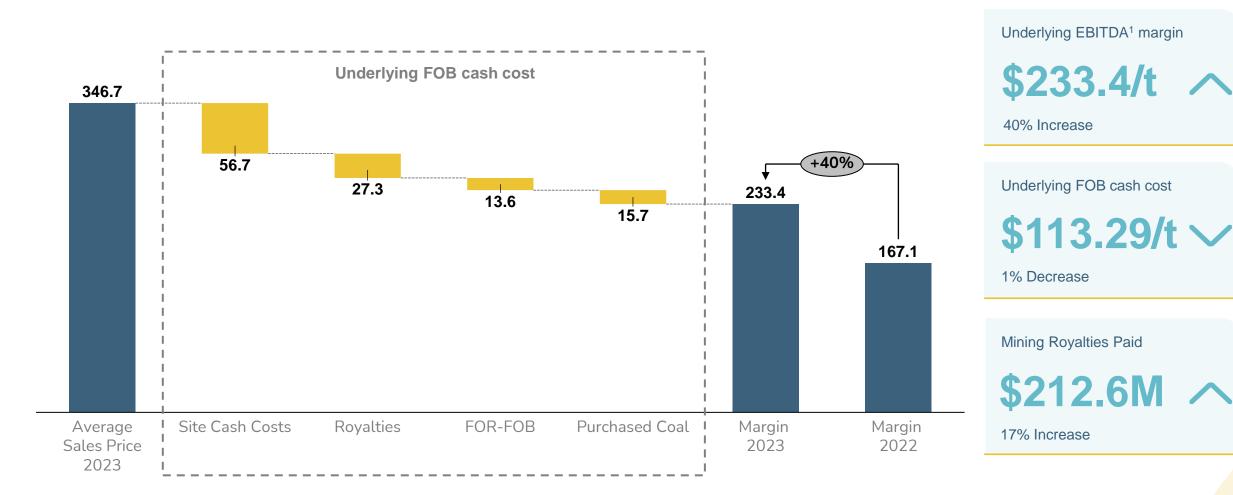
Growth and Volume impacts

\$6.5/t

67% temporary increase to site cash costs

Low-cost assets continue to generate strong margins (A\$/Sales t), underpinning significant operational cash flow

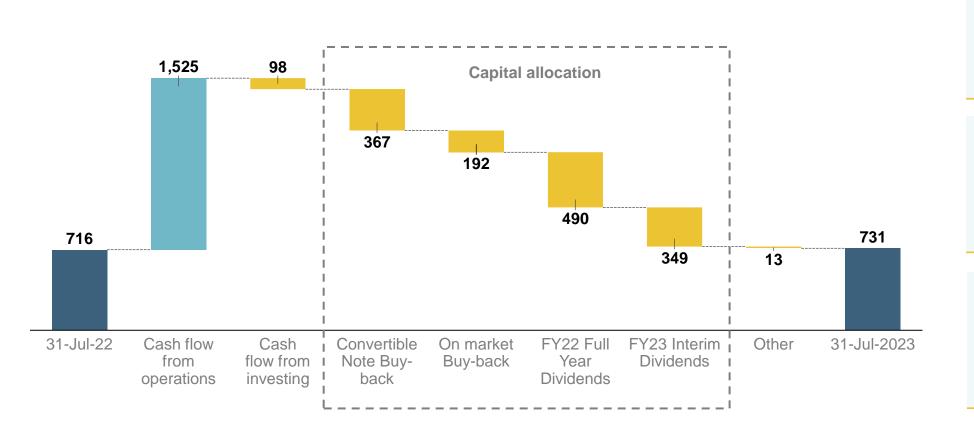




^{1.} Underlying Earnings before Interest, Tax and Deprecation and Amortisation (EBITDA) and Profit before Tax and Non-Regular Items are non-IFRS measures. This non-IFRS information has not been audited by Deloitte. These slides should be read in conjunction with the Annual Financial Report.

Strong cash generation with a focus on capital management initiatives to improve short and long-term shareholder returns









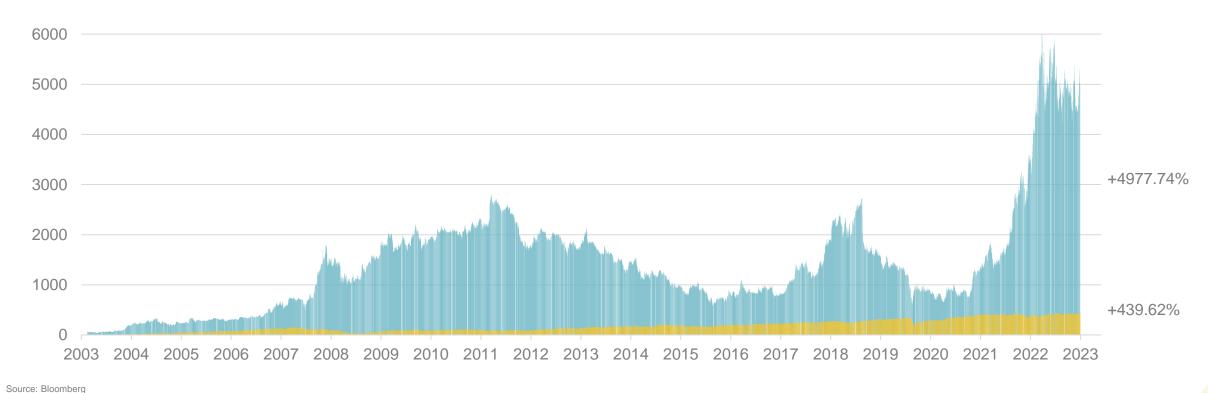
172% Increase

Consistent outperformance since IPO in 2003



- Disciplined allocation of capital leading to TSR of 21.83%¹ compared to the ASX All Ordinaries² of 8.85% per annum
- Total return on investment since IPO of 4978% 11x greater than the ASX All Ordinaries of 440%

Cumulative performance to 31 July 2023 (includes reinvestment of dividends)



Based on net dividend reinvestment

■ NHC ■ All Ordinaries Accumulation Index

ASX All Ordinaries Accumulation Index.

Capital management – aligned to long-term strategy



Fully Franked Dividends

- 21cps FY23 Fully Franked Final Ordinary Dividend
- 9cps FY23 Fully Franked Final Special Dividend
- Total fully franked dividends declared and paid/payable for FY23 70cps

Buy-backs

On market Share Buy-back

- Total of \$192.4 million spent to buy-back 37.1 million ordinary shares
- Average price of buy-back \$5.19 per share

Convertible Note Buy-back

- Total of \$367.3 million spent to buy-back remaining balance of Convertible Notes
- Average after-tax price of buy-back \$4.31 per share

The Company's future surplus capital requirements will include:

Future Opportunities

- Expansion capital for New Acland Stage 3 and Bengalla Growth project
- M&A opportunities aligned to NHC's strategy

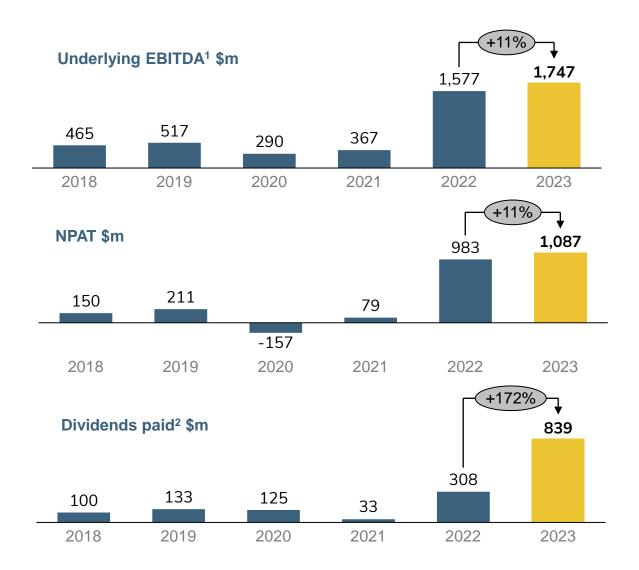
Future Capital Management

- Fully Franked Dividends
- On Market Buy-backs
- Other capital returns



Financial year performance





	2023	2022
	\$m	\$m
EBITDA before non regular items	1,746.6	1577.4
Depreciation and Amortisation	(141.6)	(141.1)
Net Financial Income and Expenses	24.3	(14.6)
Profit before income tax and non regular items	1,629.3	1,421.6
Non regular items before tax	(84.3)	(21.0)
Profit before income tax and after non regular items	1,545.0	1,400.6
Income Tax Expense	(457.6)	(417.6)
Statutory Profit after tax and non regular items	1,087.4	983.0
Earnings per share	126.0	118.1
Full Year Dividend per share	0.70	0.86

^{1.} Underlying Earnings before Interest, Tax and Deprecation and Amortisation (EBITDA) is a non-IFRS measure. This non-IFRS information has not been audited by Deloitte.

^{2.} Based on Dividends paid during the period.



Prioritising safety and wellbeing



Sustained significant improvement in performance of AIFR and TRIFR

Pursuing High Reliability Organisation behaviours and culture to drive down incidents with particular focus on high potential events and hazards

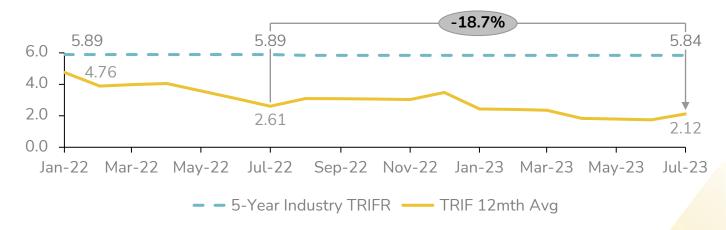
Using technology to better analyse risk and drive process and system improvement

Engaging our people through health and wellbeing programs and initiatives





Total Recordable Injury Frequency Rate (TRIFR)



Our People, securing an engaged workforce



Workforce

908

Female Male

17% 83% Locally employed

FY23 Promotions

Voluntary turnover rate

10%▼

Average tenure

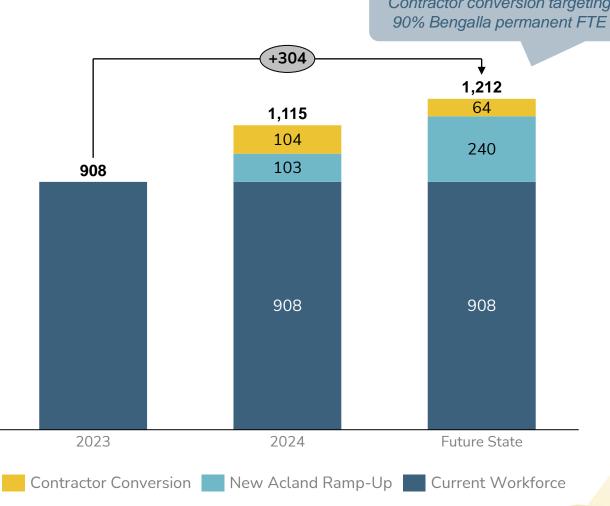
6 years

Average age

48 years

Workforce Ramp-Up





Framework for enhancing diversity and inclusion



Outcomes & Engagement

Community Identity

Diversity of Thought and Experience

Creating Access

D&I Enablers

Physical Environment

Facilities that cater for diverse backgrounds and

Education Programs

Education programs for underrepresented groups re employment opportunities and pathways

Leadership, Values and Behaviours

NHG leaders understanding and promoting the benefits of D&I, demonstrating desired behaviours

Mentorship & Development

Providing and participating in programs for under-represented groups to benefit from inclusion, career guidance, and shared experiences

Employment Pathways

Creating pathways for employment for under-represented groups into our business

A responsible neighbour, contributing to our communities



Ramping up engagement following New Acland Stage 3 approval, including through:

- new Community Information Centre
- increased resourcing
- community and supplier information sessions

Formal community needs analysis review at Bengalla, to guide investment and engagement for the next 5 years based on relevance and effectiveness

Sharing systems, processes and ideas to effectively capitalise on the longstanding local relationships and extensive experience across both of our coal operations

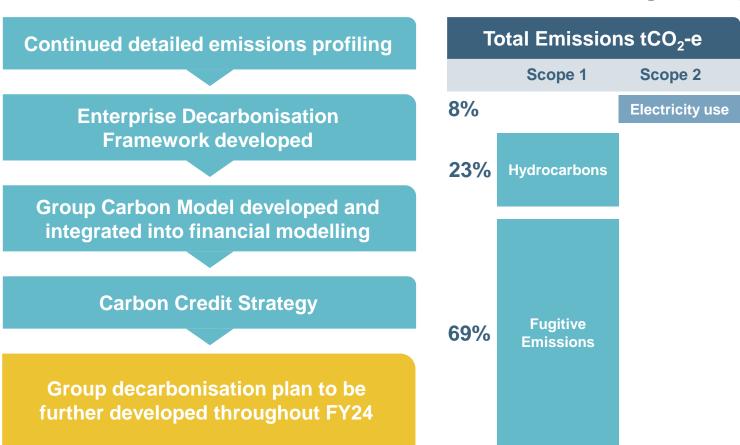


Preparing for mandatory GHG emission reductions and climate-related reporting



Key progress areas during FY23

Bengalla Scope 1 and 2 Emissions (tCO₂-e) FY22





Initiatives implemented:

- Truck tray upgrades
- New haulage routes and other operational efficiencies

Initiatives investigated:

- IPCC & trolley-assist haulage
- Alternative-fuelled fleet

Fugitive emissions study ongoing at Bengalla

New Hope reports on emissions, energy consumption and energy production to the Clean Energy Regulator in accordance with the National Greenhouse and Energy Reporting Scheme. Data presented is for the year ending 30 June 2022, the most recent reporting period under the Scheme.

Rehabilitation and Agriculture working together for better outcomes

Our landholdings are used for a range of purposes in addition to mining, including agricultural operations

Agricultural operations adjacent to operating mines are used for cropping and cattle grazing, and dairy farming in the case of Bengalla

Progressive rehabilitation of disturbed land and improving rehabilitation outcomes by planting vegetation, optimising water drainage and generating productive soil





Investigating alternative energy precinct at New Acland within Southern Queensland Renewable Energy Zone



27



Conducted preliminary engineering study into a potential pumped hydro project developed alongside mining operations

State significance project scale. Ongoing engagement with Queensland Government and Powerlink

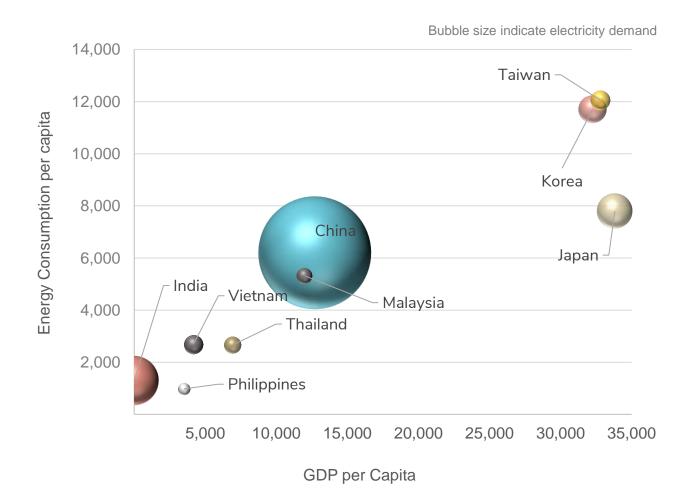
Progressing detailed engineering study into civil works and geotechnical as a gateway to feasibility study

Initial analysis identifies ~1.3GwH "firm" energy storage potential combined with on-site, grid connected solar and wind generation



Demand outstripping supply, with future growth expected from developing countries, predominately South-East Asia





Developing countries energy needs increasing, creating demand growth

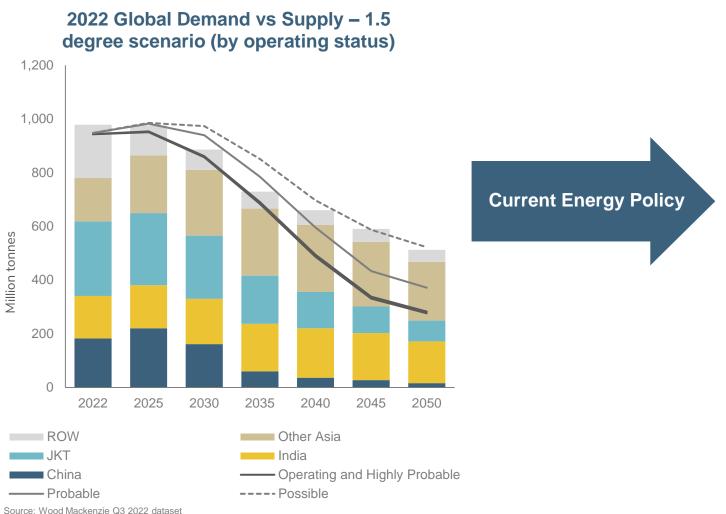
Emission reduction targets focussed on balancing reliable, low-cost energy supply

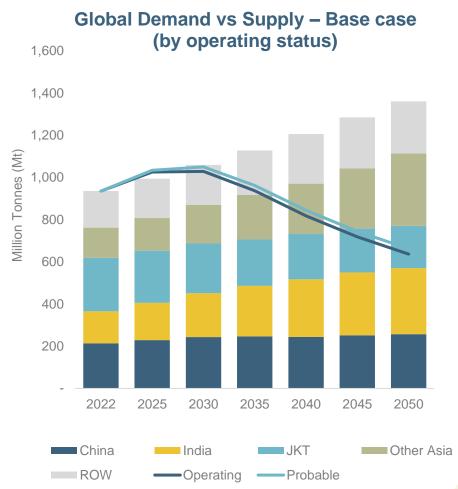
Current installed capacity, mainly fossil-fuel based with significant pipeline of coal-fired power plant development

Source: Commodity Insights 2022

1.5 degree, net zero by 2050 becoming increasingly difficult to achieve, highlighting the need for Australia's low emission, high quality coal





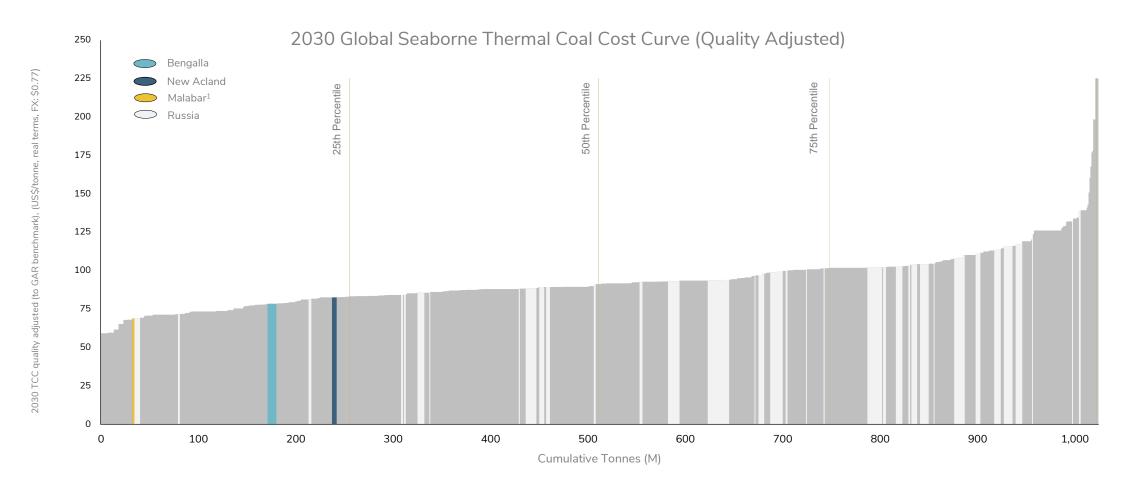


Suspended supply excluded

Global Cost Curve 2030



Portfolio of assets are in the lowest cost quartile providing business resilience to demand decline from decarbonisation

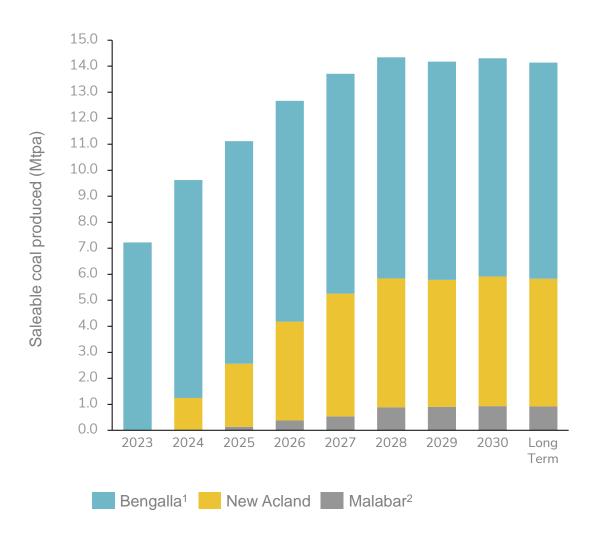


Source: Wood Mackenzie Q2 2023 dataset. New Hope estimates for own assets. TCC refers to total cash cost. GAR refers to 'Gross as Received'.

¹ Malabar operations will produce metallurgical and high energy thermal coal. These slides should be read in conjunction with the Annual Financial Report

Positioned for long-term organic growth, lower risk and high return





Significant supply gap forecast for high quality coal as the world transitions to a decarbonised economy and coal generation as a share of world energy mix increases

We expect our customers to increase use of high-quality, low emission Australian coal to meet their emissions targets

Chronic underinvestment in thermal coal projects present a significant earning potential for those with organic growth opportunities

Production levels close to doubling over the next 3 years through organic growth

^{1. 80%} share of Bengalla Mine saleable production.

^{2. 15%} interest of Malabar 15% share of Maxwell Mine saleable production. These slides should be read in conjunction with the Annual Financial Report.

Thank you



Contact us

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